South East London Integrated Care Board Functions and Decisions Map



The South East London Functions and Decisions Map sets out the governance arrangements that support collective accountability between partner organisations for whole-system delivery and performance. The purpose of this Functions and Decisions Map is to facilitate transparent decision-making and foster the culture and behaviours that enable system working. This document should be read in conjunction with the ICB Constitution, ICS Statutory Functions document and the Scheme of Reservations and Delegations document.

South East London

NHS England & Improvement, Department of Health & Social Care, & Local Government Association

Responsible for: setting the strategy and supporting the commissioning of high-quality services to deliver the NHS Long Term Plan, balancing national direction with local autonomy to secure the best outcomes for patients, making decisions about how best to support and assure performance, supporting local system transformation and the development of Integrated Care Systems, and acting as guardians of the health and care framework by ensuring the legislative, financial, administrative and policy frameworks are fit for purpose and coherent.

South East London Integrated Care Board (ICB)

The board with ultimate responsibility for all functions of the Integrated Care Board (the organisation) which, along with the ICP, holds the leadership of South East London to account for delivering the agreed health and care strategy and acting in a way that is consistent with it. It meets the statutory functions and is subject to the ICB Constitution. It is committed to supporting the principle of subsidiarity through its approach to delegation to LCPs and provider collaboratives.

South East London Integrated Care Partnership (ICP)

A system wide partnership responsible for developing an agreed health and care strategy for South East London and, along with the ICB, holding the leadership of South East London to account for delivering the strategy and acting in a way that is consistent with it. The ICP will facilitate action across public services to improve health and care in specific areas including addressing inequalities, influencing the wider determinants of health and supporting social and economic development.

Trust Boards³

Local Care Partnerships (LCPs)¹

Local

Authorities³

Bexlev

Bromley

Greenwich

Lambeth

Lewisham

Southwark

Place based Local Care Partnership Committees, responsible for convening local system partners to develop plans to meet the needs of the local population, reduce inequalities and optimise integration opportunities. The ICB will delegate responsibility for the delivery of specified out of hospital care objectives and outcomes, including the management of the associated budget. A representative from each LCP will be a member of the ICB.

South East London Integrated Care Board Committees

Quality & Safeguarding

Sub-committees & Groups: ICS System Quality Group, Infection Prevention and Control Committee, ICS Safeguarding Group, Integrated Medicines Optimisation Committee, SEL Local Maternity and Neonatal System Board, Continuing Healthcare Assurance Group.

Responsible for: quality assurance, input to and understanding of standards to be secured as part of ICB strategic and operational plans, in-year oversight and assurance of plan delivery, infection prevention and control, medicines optimisation, and holding links to Local Authority assurance including safeguarding and Oversight and Scrutiny.

Audit & Risk

Responsible for: delegated approval of annual accounts, providing an objective view of the ICB's compliance with statutory responsibilities, arranging appropriate audit, and oversight / assurance on the adequacy of governance, risk management and internal control processes across the ICB and on system risk.

Clinical & Care Professional Committee¹

Sub-committees & Groups: Population Health Management Group, Engagement Assurance committee, Care Pathway Boards², Enabler Boards²

Responsible for: bringing together clinicians, care professionals and south east London residents to ensure the ICB has robust care, patient and public engagement, population health management, and leadership in place to shape and that the ICB's plans are demonstrably influenced by the outputs of its engagement work.

Executive Committee

Sub-committees & Groups: Policy Review Group, People and Culture Oversight Group, Equalities Sub-Committee, Information Governance Sub-Committee

Responsible for: managing the operational activity and approving the policies of the ICB.

To support the planning & finance and quality & performance committees in the oversight of delivery and performance.

Integrated Performance

Sub-committees & Groups: Finance Recovery Board.

Responsible for: co-ordination of ICB strategic, financial and operational plans, including commissioning functions delegated by NHSE, (including priorities, outcomes and underpinning investment framework/plan), development and implementation of ICB care pathway transformation, in-year oversight and assurance of delivery against plans (including the ICB's financial plan).

Remuneration

Responsible for: decision making, with accountability to the board for all matters relating to remuneration, fees and allowances for employees and individuals who provide services to the ICB, and for confirmation of the ICB pay policy including adoption of any pay frameworks for all employees.

People Committee

Sub-committees & Groups: ICS EDI committee, Workforce Supply committee, Staff Health and Wellbeing committee.

Responsible for: the design, development and delivery of plans related to the health and care workforce in South East London. This includes meeting any national targets, and ensuring sufficient and consistent strategies across the ICS for equality, diversity and inclusion and staff health and wellbeing.

Charitable Funds Committee

Responsible for: discharging its duties as a corporate trustee.

Digital Committee

Responsible for: development of ICB Digital Strategy, developing investment cases and funding bids for digital schemes and investment, and aligning digital solutions and systems across SEL.

Provider Collaboratives¹

Acute Provider Collaborative

Mental Health Collaborative

Community Network

Our Mental Health and Acute Provider Collaboratives and our community Provider Network drive and secure opportunities around horizontal collaboration to meet the needs of the local population, reduce inequalities and optimise collaborative approaches and opportunities. The ICB will delegate agreed areas of delivery to the Collaboratives/Network and a representative from each collaborative/Network will be a member of the ICB.

South East London Integrated Care System (ICS)

¹ Please note decisions related to quality and performance or planning and finance will go through these committees. Boards report direct for other areas of scope
² Care Pathway Boards and Enabler Boards will have dual reporting (to be confirmed) to the Clinical and Care Professional Committee and the Planning and Finance Committee

³ These are shown due to the fact LCP and Provider Collaboratives are linked to these boards as well as the ICB