

# South East London Integrated Care System Joint Capital Resource Use Plan – 2024/25

<b>REGION</b>	<b>London</b>
<b>ICB / SYSTEM</b>	<b>South East London</b>

We are a partnership of NHS commissioners and providers, the boroughs of Bexley, Bromley, Greenwich, Lambeth, Lewisham and Southwark and the voluntary and community sector

## 1. Introduction

This report outlines the South East London Integrated Care System (SEL ICS) Joint Capital Resource Use Plan for financial year 2024/25.

South East London Integrated Care Board (SEL ICB) and the five partner NHS trusts and foundation trusts in the integrated care system (ICS) have collaboratively developed the joint capital resource use plan for 2024/25. The plan sets out how the SEL system capital allocation is to be used, together with other capital resource assumptions and anticipated in-year adjustments to plans for providers.

## 2. Joint Capital Resource Use Plan – 2024/25

The joint capital plan draws on multiple sources of funds and/or resource:

- system capital allocation, as notified by NHS England (NHSE)
- capital provided by NHSE to implement national priority programmes
- resource provided in relation to technical accounting changes, for example, the adoption of IFRS 16 (accounting for leases)

The 2024/25 plan has been affected by:

- reduction of £9.75m capital funding related to non-achievement of 2023/24 revenue and UEC performance targets
- reduction of £4.248m capital funding in 2024/25 due to the planned revenue deficit for the system being higher than NHS England's fair share calculation of deficit funding

The ICS system capital allocation is not intended to enable the building large new estate such as hospitals. Its origins are, primarily, in maintaining existing operational capability. The SEL ICS system is seeking to balance organisational operational priorities with system strategic priorities. For 2024/25, SEL has identified £39.9m of its system capital allocation for system strategic priorities with the remainder directed to Trust specific priorities.

SEL ICS is required to operate within the total delegated Capital Departmental Expenditure Limit (CDEL). This comprises the system capital allocation, specific additional capital approvals (for example, for national priorities such as community diagnostics and urgent and emergency care capacity), charitable donations, asset disposals and new capital resource such as via public dividend capital (PDC).



Key priorities for SEL ICS, that our joint capital resource use plan supports, include:

- generating and maintaining elective capacity (including a High Volume Surgery Hub at Lewisham and Greenwich NHS Trust and funding for Endoscopy at King's College Hospital NHS Foundation Trust), ensuring capacity in theatres and diagnostic services to support our elective activity targets.
- expanding and maintaining capacity in urgent and emergency care services to support new pathways of care, admission avoidance and shorter lengths of hospital stay.
- developing our digital maturity in clinical settings, for example implementing and developing electronic health record systems and the capability for records to be shared across care providers.
- Continuing to completion, those longer-term capital programmes that have already started in previous years.

## Main Risks, Contingencies and Mitigations

Main anticipated risks include:

- Rising inflationary costs.
- Delays to building, materials and components.

Mitigations

- Trusts are permitted to generate additional plans to commence if slippage occurs on funded schemes.
- Bring forward schemes from next year or extend completion dates of existing schemes as funding dictates.

Annex A summarises the 2024/25 Joint Capital Resource Use Plan for South East London ICB.



### 3. Annex A

2024/25 Capital Plan	GSTT £k	KCH £k	LGT £k	Oxleas £k	SLAM £k	Strategic Reserve £k	Incentive Allocation £k	Total SEL Providers £k
<b>Baseline</b>	<b>94,798</b>	<b>38,055</b>	<b>21,917</b>	<b>9,739</b>	<b>16,574</b>	<b>41,703</b>		<b>222,786</b>
Unachieved prior year revenue target							(4,874)	(4,874)
Unachieved UEC performance							(4,874)	(4,874)
Scale back pro rata fair shares	(4,148)	(1,665)	(959)	(426)	(725)	(1,825)	9,748	0
<b>Core Allocation - 2024/25</b>	<b>90,650</b>	<b>36,390</b>	<b>20,958</b>	<b>9,313</b>	<b>15,849</b>	<b>39,878</b>	<b>0</b>	<b>213,038</b>
Primary Care – ringfenced								0
Neonates 2024/25 - KCH		7,444						7,444
<b>Strategic reserve</b>								
QMS				3,000		(3,000)		0
Lambeth Hospital site					14,300	(14,300)		0
Paediatric Oncology	3,800					(3,800)		0
EPR			1,778			(1,778)		0
QMS infrastructure			15,000			(15,000)		0
Endoscopy		2,000				(2,000)		0
<b>Sub Total</b>	<b>94,450</b>	<b>45,834</b>	<b>37,736</b>	<b>12,313</b>	<b>9,449</b>	<b>0</b>	<b>0</b>	<b>220,482</b>
<b>Loans</b>								
NHSE					(52,600)			(52,600)
SWL					31,900			31,900
<b>Total Plan</b>	<b>94,450</b>	<b>45,834</b>	<b>37,736</b>	<b>12,313</b>	<b>9,449</b>	<b>0</b>	<b>0</b>	<b>199,782</b>
Capital Reduction – New NHSE Business Rules	(2,086)	(848)	(833)	(272)	(209)			(4,248)
<b>Total Final Plan</b>	<b>92,364</b>	<b>44,986</b>	<b>36,903</b>	<b>12,041</b>	<b>9,240</b>	<b>0</b>	<b>0</b>	<b>195,534</b>

